5.B.

INFORMATIONAL MEMORANDUM

Tukwila Metropolitan Park District

TO: Tukwila Pool MPD Board President

Rick Still, Parks and Recreation Director

Robert Eaton, Project Coordinator

DATE: November 14, 2012

SUBJECT: Capital Project Update

<u>ISSUE</u>

FROM:

Construction update for the Pool Capital Project.

FINANCIAL IMPACT

No financial impact.

BACKGROUND

After the Pooch Plunge on Sunday November 4th, the Tukwila Pool officially closed for construction. The pool was drained and demolition began in preparation for performing the approved project list. The intent of this report is to provide an update of the current status of the project.

DISCUSSION

Construction Project Update:

Stake Holder's Meeting

There were about 15 people who attended the Stake Holder's Meeting on Thursday, November 1st at 7:00am at the Tukwila Community Center. There was a review of the construction project and a tour of the facility.

Construction Project Tour

December 15th Staff will coordinate a 50% Construction Tour for the Board and the public to see the project progress. This will be a great opportunity to see the progress of construction and build anticipation for the Grand Re-Opening in February.

Allotment Items (to be completed by City staff)

The <u>Bulkhead Renovation/Painting</u> and the <u>Pool Filter Project</u> will both be completed using a combination of in-house work by staff and hiring an Aquatic Sub-Contractor.

City resources, contracts and processes are being used to complete the <u>Roof</u> and <u>Parking Lot & Access Improvements</u> projects. Both projects have been designed, let for bids using the Small Works Roster process, a pre-bid walk was conducted on November 9th and bids are due November 16th. It is anticipated that Bid Awards for these projects will be presented to the City Council's

Community Affairs and Parks Committee on November 26 and Bid Award will be on the consent agenda at the December 3rd City Council meeting.

- The Roof Project can only be performed while the weather meets manufacture's requirements, possibly not until this spring.
- The Parking Lot & Access Improvements Project will be started as soon as possible. The
 goal is to have the concrete work completed prior to the Grand Re-Opening. Weather will
 be a factor on accomplishing this goal during this time. The construction of this project will
 be less disruptive to our patrons if completed during the closure.

As anticipated the <u>Locker Room Flooring</u> project pricing was very favorable. This project has been reassigned to McKinstry, since they have the same subcontractor under contract to perform similar work as part of their scope of work.

Add Alternate to the Base Bid

Heat Coils:

Replacing the heat coils Add Alternate for the smaller front air system was accepted and these items will be designed and installed as part of this project. This (approximately) \$15,000 scope of work will replace initial Pre-Heat Coil and four additional heating coils that allow for different heating zones: 1) Men's locker room, 2) women's locker room, 3) lobby, and 4) office/first-aid room.

Project Status

<u>Demolition</u> – the project is progressing very well. The ceiling tiles, surge tank, liner and the water and air systems are currently in various states of demolition.

The <u>Heat Exchanger</u> in the surge tank has holes in it and cannot be reused. This item is currently budgeted to be replaced under Life Cycle Replacement in the 20-year Financial Plan. A similar heat exchanger is currently scheduled to be replaced in 2018 for \$25,000. A comparative analysis and designs for the replacement of a similar heat exchanger system verses a more efficient heat exchanger system has been authorized. The heat exchanger will be replaced using a similar model or a modified system depending upon the efficiencies, replacement cost and project financial status.

Around November 30th, demolition should complete in all areas. All unforeseen conditions and issues should be identified and processed through the project management team. The project scope will be detailed, identifying cost savings and increases, aligned with the project CIP List and presented to the MPD Board.

RECOMMENDATION

No recommendation at this time.

ATTACHMENTS

1. CIP List (Board Revised 6-18-12)



MPD Board Revised 6-18-12

CIP List - Attachment 1

Table 4.2 - Facility Improvement Measure (FIM) Summary - Preliminary

Project: Tukwila Pool
Date: 6/13/12 Draft ESP Cost Estimate, Revised by Staff

13-12	5-14-12 Item #	4-9-12 Item#	Project	McKin	stry Budget			instry Budget W- dified Scope				ual Utility Savings		otential intives ***	Staff Commen on Exhibit A
1	1	1	Pool Liner, Water Edge Tile, and Main Drains	\$	283,203			1 1 1 1	2	6 7 11 20	\$		\$		Page 1
2	2	2	Pool Circulation Pump VFD Pool Water Plumbing / Valve Replacement Pool Heating Water Pump Replacement	\$	119,546		Scop	Reduced be on Projects such as			\$	2,586	\$	8,551	Pages 1 &2
3	3	3	ADA Pool Chair Lifts	\$	22,635		poss	ible			\$		\$		Page 3
4	4	4	Chemtrol Replacement	\$	22,624						\$	100	\$	-	Page 3
5	5	5	Nat. HVAC Digital Controls / Dampers Lobby HVAC Digital Controls / Dampers Nat. Fan & Motor Replacement	\$	366,972						\$	12,047	\$	-	Page 4
6	6	6	Building Heating Pump & Motor Replacement, Lobby Exhaust and Supply Motors Replacement	\$	4,507						\$	302	\$	780	Page 4
7	7	7	Boiler Burner and Controls Replacement Condensing Domestic Water Heater	\$	161,768						\$	259	\$		Page 5
8	- 8	10	Lighting Conversion	\$	107,049						\$	4,298	\$	10,777	Page 5
9	9	11	Remove Natatorium Ceiling Tiles	\$	51,186			1			\$		\$	-	Page 5
10	10	14	Locker Room Tile (Showers & Walls)	\$	48,550		\$	20.364					\$	-	Page 6
11	11	16	HVAC Lobby Supply Motor Replacement	\$	1,101	9					\$	302	\$	780	Page 6
12	12	17	HVAC Lobby Exhaust Motor Replacement	\$	1,101	CHELDING T					\$	302	\$	780	Page 6
20	13	20	Locker Room Plumbing (Showers & Fixtures - (could be modified to \$47,152 no china)	\$	83,250		\$	36,098		- 1 - 12	\$	1,822	\$		Pages 6 &
			Base Scope of Work for Project Subtotal	\$ 1	1,273,492		\$	1,198,154	\$	1,250,000	\$	21,918	\$	21,668	
4	14	28	Pool Cover / Blanket	\$	37,383	\$ 1,235,537			\$	1,235,537	\$	8,570	\$	14,041	Page 7
5	20	39	Sewer Deduct Meter	\$	7,554	\$ 1,243,091			\$	1,243,091	\$	1,163			Page 7
6	18	9	Bulkhead Renovation	S	14,683	\$ 1,257,774	\$	4,500	\$	1,247,591					Page 7
		MOD	IFIED Base Scope of Work for Project Subtotal						\$	1,250,000	\$	9,733	\$	14,041	
7	15	8	DE Filter System - Vacuum DE Remodel	S	149,089	\$ 1,406,863	S	15,000	\$	1,262,591				-	Page 8
8	19	21	Gutter/Deck Tile	S	64,172			30000	\$	1,326,763					Page 9
9	17	13	ADA Improvements (Parking Lot)	\$	127,000	\$ 1,598,035	\$	90,000	\$	1,416,763					Pages 8 &
0	1.0		Locker Room China	\$	47,152		\$	47,152	\$	1,463,915				V 1	Pages 6 &
1	16	41	New Roof	\$	85,449				\$	1,549,364					Page 8
2	24	29	Privacy changing areas (modified - 1 dresing rm)	\$	7,187	\$ 1,737,823			\$	1,556,551					Page 10
3	25	30	Locker Room Floor Resurfacing	S	92,389	\$ 1,830,212	\$	85,000	\$	1,641,551					Page 10
4			New Lockers MODIFIED #24 for Grant				\$	25,115	\$	1,666,666					Page 10
			GRANT Scope of Work for Project Subtotal								\$	31,651	\$	35,709	
4	22	23	New Lockers	S	46,767	\$ 1,876,979		-	\$	1,688,318					Page 10
5	00						-								
	26	31	Deck Resurfacing	S	145,718	\$ 2,022,697	\$	135,000	\$	1,823,318					Pages 10 &
ne	21	22	Deck Resurfacing Locker Room Painting (Staff Perform Work)	\$	145,718	\$ 2,022,697 \$ 2,022,697	\$	135,000	\$	1,823,318 1,823,318					Pages 10 & Page 8
ine			Locker Room Painting (Staff Perform Work)	\$	824,543		\$	482,963			•	410.010			
ne				\$		\$ 2,022,697		-	\$	1,823,318	\$	416,918	dif	ference	
		22	Locker Room Painting (Staff Perform Work) Total Items 1-26 Add Natatorium Sound Abatement	\$	824,543 2,098,035	\$ 2,022,697	\$	482,963 1,681,117	\$	1,823,318 1,666,666	\$	416,918	dif	ference	Page 8
7	21	12	Locker Room Painting (Staff Perform Work) Total Items 1-26 Add Natatorium Sound Abatement (not in \$1M loan @ 2.17%) Enclosure - see architectural concept (\$155K store	\$ \$ 2	824,543 2,098,035	\$ 2,022,697	\$ \$	482,963 1,681,117	\$ \$	1,823,318 1,666,666 1,955,886	\$	416,918	dif	ference	Page 8
7	27 28	12 32	Locker Room Painting (Staff Perform Work) Total Items 1-26 Add Natatorium Sound Abatement (not in \$1M loan @ 2.17%) Enclosure - see architectural concept (\$155K store front windows)	\$ \$ 2 \$ \$ If cost :	824,543 2,098,035 132,568 164,734 saving are	\$ 2,022,697 \$ 1,666,666	\$ \$ \$	482,963 1,681,117 132,568 164,734	\$	1,823,318 1,666,666	\$	416,918	dif	ference	Page 8 Page 11 Pages 11 &
7	27 28 29	12 32 33	Locker Room Painting (Staff Perform Work) Total Items 1-26 Add Natatorium Sound Abatement (not in \$1M loan @ 2.17%) Enclosure - see architectural concept (\$155K store front windows) Modify Front Desk Reception (if no Enclosure)	\$ \$ 2 \$ \$ If costs determined to the state of the state o	824,543 2,098,035 132,568 164,734 saving are ned in time,	\$ 2,022,697 \$ 1,666,666	\$ \$ \$ \$	482,963 1,681,117 132,568 164,734 17,403	\$ \$	1,823,318 1,666,666 1,955,886	\$	416,918	dif	ference	Page 11 Pages 11 & Pages 12
7	27 28 29 30	12 32 33 34	Locker Room Painting (Staff Perform Work) Total Items 1-26 Add Natatorium Sound Abatement (not in \$1M loan @ 2.17%) Enclosure - see architectural concept (\$155K store front windows) Modify Front Desk Reception (if no Enclosure) Admin Offices Remodel	\$ \$ \$ \$ If costs determine move the project is	824,543 2,098,035 132,568 164,734 saving are ned in time, ne enclosure above #24	\$ 2,022,697 \$ 1,666,666 If enough saving are not achieved to perform entire enclosure project	\$ \$ \$ \$ \$	1,681,117 132,568 164,734 17,403 32,151	\$ \$	1,823,318 1,666,666 1,955,886	\$	416,918	dif	ference	Page 11 Pages 11 & Page 12 Page 13
7	27 28 29 30 31	12 32 33 34 35	Locker Room Painting (Staff Perform Work) Total Items 1-26 Add Natatorium Sound Abatement (not in \$1M loan @ 2.17%) Enclosure - see architectural concept (\$155K store front windows) Modify Front Desk Reception (if no Enclosure) Admin Offices Remodel Modify Family Changing Rooms (if no add on)	\$ \$ 2 \$ \$ If cost sidetermine move the state of the state	824,543 2,098,035 132,568 164,734 saving are ned in time, e enclosure above #24 odified	\$ 2,022,697 \$ 1,666,666 If enough saving are not achieved to perform entire enclosure project compilete as much of items 29-32 in a	\$ \$ \$ \$	482,963 1,681,117 132,568 164,734 17,403	\$ \$	1,823,318 1,666,666 1,955,886	\$	416,918	dif	ference	Page 11 Pages 11 & Page 12 Page 13
7	27 28 29 30 31 32	12 32 33 34 35 36	Locker Room Painting (Staff Perform Work) Total Items 1-26 Add Natatorium Sound Abatement (not in \$1M loan @ 2.17%) Enclosure - see architectural concept (\$155K store front windows) Modify Front Desk Reception (if no Enclosure) Admin Offices Remodel Modify Family Changing Rooms (if no add on) Modify Supply Staff / Break Room	\$ \$ \$ \$ If costs determined move the project of (non-mode)	824,543 2,098,035 132,568 164,734 saving are ned in time, te enclosure above #24 odified	\$ 2,022,697 \$ 1,666,666 If enough saving are not achieved to perform entire enclosure project complete as much of items 29-32 in a modified scope as	\$ \$ \$ \$ \$ \$	132,568 164,734 17,403 32,151 11,343	\$ \$	1,823,318 1,666,666 1,955,886	\$	416,918	dif	ference	Page 11 Pages 11 & Page 12 Page 13 Page 13 Page 13
7	27 28 29 30 31 32 33	12 32 33 34 35	Locker Room Painting (Staff Perform Work) Total Items 1-26 Add Natatorium Sound Abatement (not in \$1M loan @ 2.17%) Enclosure - see architectural concept (\$155K store front windows) Modify Front Desk Reception (if no Enclosure) Admin Offices Remodel Modify Family Changing Rooms (if no add on) Modify Supply Staff / Break Room Staff Locker Rooms Renovation	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	824,543 2,098,035 132,568 164,734 saving are ned in time, te enclosure above #24 odified	\$ 2,022,697 \$ 1,666,666 If enough saving are not achieved to perform entire enclosure project compilete as much of items 29-32 in a	\$ \$ \$ \$ \$ \$	1,681,117 132,568 164,734 17,403 32,151 11,343	\$ \$	1,823,318 1,666,666 1,955,886	\$	416,918	dif	ference	Page 11 Pages 11 & Pages 11 8 Page 12 Page 13 Page 13 Page 13
7	27 28 29 30 31 32	12 32 33 34 35 36	Locker Room Painting (Staff Perform Work) Total Items 1-26 Add Natatorium Sound Abatement (not in \$1M loan @ 2.17%) Enclosure - see architectural concept (\$155K store front windows) Modify Front Desk Reception (if no Enclosure) Admin Offices Remodel Modify Family Changing Rooms (if no add on) Modify Supply Staff / Break Room Staff Locker Rooms Renovation New Entry - Women's Locker Room	\$ \$ \$ \$ If costs determined to the cost of the costs of t	824,543 2,098,035 132,568 164,734 saving are ned in time, ne enclosure above #24 odified	\$ 2,022,697 \$ 1,666,666 If enough saving are not achieved to perform entire enclosure project complete as much of items 29-32 in a modified scope as	\$ \$ \$ \$ \$ \$ \$ \$ \$	1,681,117 132,568 164,734 17,403 32,151 11,343 20,360 14,112	\$ \$	1,823,318 1,666,666 1,955,886	\$	416,918	dif	ference	Page 8
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7	27 28 29 30 31 32 33 34	12 32 33 34 35 36 37	Add Natatorium Sound Abatement (not in \$1M loan @ 2.17%) Enclosure - see architectural concept (\$155K store front windows) Modify Front Desk Reception (if no Enclosure) Admin Offices Remodel Modify Family Changing Rooms (if no add on) Modify Supply Staff / Break Room Staff Locker Rooms Renovation New Entry - Women's Locker Room Perform as monies become available viformed through Repairs and Maintenance and Life-Cycle Interior Doors Replacement (partial)	\$ \$ \$ \$ \$ If cost sidetermi move the project is (non-moscope). \$ \$ Program \$	824,543 2,098,035 132,568 164,734 saving are ned in time, ne enclosure above #24 odified 297,302	\$ 2,022,697 \$ 1,666,666 If enough saving are not achieved to perform entire enclosure project complete as much of items 29-32 in a modified scope as	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,681,117 132,568 164,734 17,403 32,151 11,343 20,360 14,112 392,471	\$ \$	1,823,318 1,666,666 1,955,886	\$	416,918	dif	ference	Page 11 Pages 11 & Pages 11 & Pages 12 Page 13 Page 13 Page 13 Page 11
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7	27 28 29 30 31 32 33 34	12 32 33 34 35 36 37 Being pt 18 19 24 25	Add Natatorium Sound Abatement (not in \$1M loan @ 2.17%) Enclosure - see architectural concept (\$155K store front windows) Admin Offices Remodel Modify Family Changing Rooms (if no add on) Modify Family Changing Rooms (if no add on) Modify Supply Staff / Break Room Staff Locker Rooms Renovation New Entry - Women's Locker Room Perform as monies become available informed through Repairs and Maintenance and Life-Cycle Interior Doors Replacement (partial) Heat Exchanger (Pool Water Heat) Exterior Doors Replacement Deep End Guard Chair Total all Projects Not Being Pursued	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	297,302 54,342 45,490 173,888 10,833 173,880 2,493,819	\$ 2,022,697 \$ 1,666,666 If enough saving are not achieved to perform entire enclosure project complete as much of items 29-32 in a modified scope as	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	482,963 1,681,117 132,568 164,734 17,403 32,151 11,343 20,360 14,112 392,471 54,342 45,490 19,089 15,950 118,921 2,192,709	\$ \$	1,823,318 1,666,666 1,955,886 2,120,620	\$	1.800		ference	Page 11 Pages 11 & Pages 11 & Pages 12 Page 13 Page 13 Page 14 Page 14 Page 14 Page 14 Page 3
7	27 28 29 30 31 32 33 34	12 32 33 34 35 36 37 Being pa 18 19 24 25	Add Natatorium Sound Abatement (not in \$1M loan @ 2.17%) Enclosure - see architectural concept (\$155K store front windows) Modify Front Desk Reception (if no Enclosure) Admin Offices Remodel Modify Family Changing Rooms (if no add on) Modify Supply Staff / Break Room Staff Locker Rooms Renovation New Entry - Women's Locker Room Perform as monies become available informed through Repairs and Maintenance and Life-Cycle Interior Doors Replacement (partial) Heat Exchanger (Pool Water Heat) Exterior Doors Replacement Deep End Guard Chair Total all Projects Not Being Pursued Solar Thermal (system only) UV - New Item, strongly recommended	s s s if cost determinove it in cost determinove it in cost cost cost cost cost cost cost cost	824,543 2,098,035 132,568 164,734 saving are ned in time, ne enclosure above #24 odified 297,302 45,490 73,988 10,633 173,820	\$ 2,022,697 \$ 1,666,666 If enough saving are not achieved to perform entire enclosure project complete as much of items 29-32 in a modified scope as	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	132,568 1,681,117 132,568 164,734 17,403 32,151 11,343 20,360 14,112 392,471 54,342 45,490 19,089 118,921 2,192,709	\$ \$	1,823,318 1,666,666 1,955,886 2,120,620	\$ \$		\$	ference	Page 11 Pages 11 & Pages 11 & Page 12 Page 13 Page 13 Page 13 Page 14
7	27 28 29 30 31 32 33 34	22 32 33 34 35 36 37 Being pe 18 19 24 25	Add Natatorium Sound Abatement (not in \$1M loan @ 2.17%) Enclosure - see architectural concept (\$155K store front windows) Modify Front Desk Reception (if no Enclosure) Admin Offices Remodel Modify Family Changing Rooms (if no add on) Modify Supply Staff / Break Room Staff Locker Rooms Renovation New Entry - Women's Locker Room Perform as monies become available virformed through Repairs and Maintenance and Life-Cycle Interior Doors Replacement (partial) Heat Exchanger (Pool Water Heat) Exterior Doors Replacement Deep End Guard Chair Total all Projects Not Being Pursued Solar Thermal (system only) UV - New Ilms, strongly recommended Add Windows in Nataborium	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	297,302 54,342 45,490 173,888 10,833 173,880 2,493,819	\$ 2,022,697 \$ 1,666,666 If enough saving are not achieved to perform entire enclosure project complete as much of items 29-32 in a modified scope as	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	482,963 1,681,117 132,568 164,734 17,403 32,151 11,343 20,360 14,112 392,471 54,342 45,490 19,089 15,950 118,921 2,192,709 216,809 74,997 36,480	\$ \$	1,823,318 1,666,666 1,955,886 2,120,620	\$ \$ \$ \$	1.800	\$ \$	ference	Page 8 Page 11 Pages 11 & Page 13 Page 13 Page 13 Page 13 Page 14 Page 14 Page 14 Page 3 See 6-18-12 Board Item 4.c. Not Recommen
7	27 28 29 30 31 32 33 34	12 32 33 34 35 36 37 Being pa 18 19 24 25	Add Natatorium Sound Abatement (not in \$1M loan @ 2.17%) Enclosure - see architectural concept (\$155K store front windows) Modify Front Desk Reception (if no Enclosure) Admin Offices Remodel Modify Family Changing Rooms (if no add on) Modify Supply Staff / Break Room Staff Locker Rooms Renovation New Entry - Women's Locker Room Perform as monies become available informed through Repairs and Maintenance and Life-Cycle Interior Doors Replacement (partial) Heat Exchanger (Pool Water Heat) Exterior Doors Replacement Deep End Guard Chair Total all Projects Not Being Pursued Solar Thermal (system only) UV - New Item, stongly recommended Add Windows in Natatorium Privacy showers & changing areas - see sketch	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	297,302 54,342 45,490 173,888 10,833 173,880 2,493,819	\$ 2,022,697 \$ 1,666,666 If enough saving are not achieved to perform entire enclosure project complete as much of items 29-32 in a modified scope as	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	482,963 1,681,117 132,568 164,734 17,403 32,151 11,343 20,360 14,112 392,471 54,342 45,490 19,089 15,950 118,921 2,192,709 216,809 74,997 36,480 144,203	\$ \$	1,823,318 1,666,666 1,955,886 2,120,620	\$ \$	1,800	\$ \$ \$	ference	Page 11 Pages 11 & Pages 11 & Pages 13 Page 13 Page 13 Page 14 Page 14 Page 14 Page 14 Page 14 Not Recommen Not Recommen
7	27 28 29 30 31 32 33 34	12 32 33 34 35 36 37 Being pr 18 19 24 25 40 27 38 42	Add Natatorium Sound Abatement (not in \$1M loan @ 2.17%) Enclosure - see architectural concept (\$155K store front windows) Modify Front Desk Reception (if no Enclosure) Admin Offices Remodel Modify Family Changing Rooms (if no add on) Modify Supply Staff / Break Room Staff Locker Rooms Renovation New Entry - Women's Locker Room Perform as monies become available virformed through Repairs and Maintenance and Life-Cycle Interior Doors Replacement (partial) Heat Exchanger (Pool Water Heat) Exterior Doors Replacement Deep End Guard Chair Total all Projects Not Being Pursued Solar Thermal (system only) UV - New Ilms, strongly recommended Add Windows in Nataborium	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	297,302 54,342 45,490 173,888 10,833 173,880 2,493,819	\$ 2,022,697 \$ 1,666,666 If enough saving are not achieved to perform entire enclosure project complete as much of items 29-32 in a modified scope as	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	482,963 1,681,117 132,568 164,734 17,403 32,151 11,343 20,360 14,112 392,471 54,342 45,490 19,089 15,950 118,921 2,192,709 216,809 74,997 36,480	\$ \$	1,823,318 1,666,666 1,955,886 2,120,620	\$ \$ \$ \$ \$ \$	1,800	\$ \$	ference	Page 8 Page 11 Pages 11 & Page 13 Page 13 Page 13 Page 13 Page 14 Page 14 Page 14 Page 3 See 6-18-12 Board Item 4.c. Not Recommen